Greenebaum, Doll & McDonald PLLC 2800 Chemed Center 255 East Fifth Street Cincinnati, OH 45202-4728 (513) 455-7600

Also Present: Mr. Kenneth McKibben

Corporate Equipment Engineer Hayes Lemmerz International

16 Q How long have you been self-employed for?

17 A Since about a year and a half now, year.

18

What is the nature of your self-employment?

19 A Development, residential development.

20 Q And is that what you've been doing for the last year 21

and a half?

22 A Um-hmm.

23 Q Just so the court reporter can make an accurate

record, if you could just say "yes" or "no" on the

25 record instead of --

24

Filed 06/Simpson vs. Intermet Corporation, et al.

1

2

3

4

5

6

7

8

9

10

11

a statement.

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

2

3

17

18

19

20

21

22

23

24

25

MR. BOWLING: Okay. Make your statement. Here's the deal. Any employees that I ever talked to, okay, meaning all the way for the last 30 years -- and I tried to get this philosophy across to everybody, and I'll get it across to you guys. Okay? You never push a button unless you know what's going to happen on the other end of it. Never. Because you may have somebody's life involved. Now, I'm sure that this helper was told that. Whether he remembers it or not, I'm sure he was told it. Don't mash the button unless you know what's going to happen.

The most scary thing that ever happened to me 30 years ago is I energized a fan from down on the first floor, Central Foundry, Defiance, up on the roof. And then as I hit the button, I thought to myself, My God, what happens if the two millwrights I sent up there are working on this thing? Never, ever again did that ever happen. And I was able to convey that philosophy across to everybody. Never touch the button unless you know what's going to happen on the other end of that.

(By Mr. Bowling) And with part of that philosophy and the operation of the Sutter machines that we've been talking about today, it would make very much sense,

MR. BOWLING: I think that's all I have for now. We want to play musical chairs again.

EXAMINATION

BY MR. FLAUGHER:

- Mr. Allread, you've been very patient today, and we appreciate your patience in the face of a very hot room filled with lawyer types. My name is Rob Flaugher. I introduced myself to you earlier. I represent a company called Georg Fischer Disa, who, I think you've indicated earlier, you're familiar with; is that right?
- 12 Yes. A
- 13 Q I'm going to go back through just a couple of things 14 that you talked about earlier to expand on it somewhat 15 so that I've got a full understanding. Earlier in 16 your testimony, you indicated that before you started 17 your consulting busi -- or before you started your 18 residential development business, you did one year of 19 consulting, and I thought you said with Georg Fischer. 20 Is that the Georg Fischer Disa that I'm here today 21 representing; do you recall?
- 22 A It is Georg Fischer, but the parent company. It would 23 be the boss of your boss. They're located -- see, 24 Georg Fischer is a corporation that's approximately a 25 three-billion-dollar-a-year corporation made up of six

97

1

2

99

100

- then, would it not, to have the hydraulic manual valve in a location where the operator can easily see his helper?
- 4 And I've taken a position, a point to you is that that 5 operator should never hit, no matter where it's 6 located, if it's located in this room and Ironton is 7 500 miles from here, don't hit the button unless you 8 know what's going to happen.
- 9 The point being, would you agree with my question?
- 10 No, I don't necessarily agree with it, because in all 11 cases you can't locate something, you know, where you 12 think it should be located.
- 13 But in this case, do you believe Ironton Iron's 14 maintenance department had the abilities to locate 15 that manual hydraulic valve in any location? 16 MS. PRYOR: Objection.
 - A Yeah, I'd have to go look for myself. I don't know that for sure. You know, I can't remember.
 - Q (By Mr. Bowling) But as part of the installation of the machines, the Sutter machines that we're talking about, there was a concerted effort, not only on your part but with the employees, maintenance, everyone affected with the location, there was a great effort made in locating or choosing a location --
 - Attempting to, yes.

- divisions, one of which is equipment supply division.
- Makes the Disamatic, horizontal, makes blast equipment
- 3 and so on and so on. They are located in
- 4 Schaffhausen, Switzerland.
- 5 Now, what was the nature of your consultation work for 6
- them? 7 They decided they wanted to build a foundry, an
- 8 aluminum permanent mold foundry in the United States,
- 9 and they were looking not only for a location, but
- 10 they felt they had a contract, strangely enough, on
- 11 the F150 aluminum -- it's a casting that took the
- 12 place of the "I" beam, which became a ductal iron 13 casting, which then they wanted it put into aluminum.
- 14 So we did a lot of preliminary work. I went over to
- 15 Austria, where they have a duplicate of this foundry,
- 16 familiarized myself with it. Then came over here and
- 17 priced out a lot of equipment to build the foundry 18 either in Battle Creek, Michigan, or in Kalamazoo,
- 19 Michigan, or someplace close to Columbus, Ohio.
- 20 Who did you report to in your consultation work with 0 21
- 22 A gentleman by the name of Dr. Klaus Horning.
- 23 Is he in the States or is he in Switzerland?
- 24 He was the head of all of the aluminum operations for 25

Disamatic -- I mean for Fischer, and also was the head

98